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Educational Leadership  
Texas A&M University-Commerce  
Course Dates: August 25, 2014 – December 12, 2014

Contact me if you have any questions.

Please read through the entire syllabus, and get familiar with it. Next, get yourselves set up for doing the Internship. You can send me your plan no later than September 8th. **Remember** you have to send me your required information in the syllabus before you get started (page 16).

For ending the course, **please send all materials by Monday, December 2nd.** Pages 4, 7, 15, 16, & 17-18 give you information about everything you need to turn in. **You Must complete 120 hours of the Internship if you are a Master’s student or 135 hours if you are a doctoral student.** If you do not meet the requirements of the course, or follow these instructions, this could result in a grade of “F”. **Also remember that even if you turn materials in for the course, the supervisor is the one who sends me information on the grade you should make.**

*Please keep in touch by contacting me at any time through email Madeline.Justice@tamuc.edu

If I have a graduate assistant I will notify you and send information to you later.

If you have a problem getting an assignment, please contact me immediately.

Thank you.

****Sending this early so you can get an early start.
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Introduction

For the purposes of this course, an intern is defined as an advanced student who is gaining supervised practical experience related to the professional role of teacher or administrator. In addition to being practical, the supervised experience is clinical and leads the intern to a greater understanding of his/her field of study and the interrelationships in that field between theory and practice.

This course guide is designed to give direction to persons interested in completing an internship in Higher Education (HIED 622). The purpose of the guide is to establish a framework for the practicum and is not designed to limit possibilities for meaningful field experiences.

Rationale

The internship is an effective way for an aspiring supervisor to gain first-hand knowledge of the role of educational leader. An internship can help the student develop a realistic perspective of the demands, needs, and problems that face instructional and administrative personnel in the public schools.

The internship should be flexible and tailored to the needs of both the student and the host institution. The internship should be designed so that the student is given the opportunity to narrow the gap between theory and practice. Furthermore, the internship is an opportunity to apply and synthesize knowledge for problem solving in the field and to participate at a higher level of decision-making.

A well-designed internship can be beneficial to all concerned, especially to the student as he/she incorporates practical experiences to round out and balance his/her professional training. In addition, an internship allows the student to test his/her knowledge, ability, and skills as an instructional leader. These field experiences will lead to a better prepared professional who will be able to assume the role of instructional leader with a minimum of problems.

Purpose

The purpose of the internship is to increase the effectiveness of the student intern as instructional leader. Specifically, the goals are as follows:

1. To provide the intern with opportunities to participate in actual problem solving and decision making while planning, implementing, and evaluating policies within an institutional setting.

2. To provide the intern with experiences that will broaden his/her understanding of the role of instructional leader.

3. To provide the intern with the opportunity to relate and analyze college classroom learning to practical field experiences.

4. To provide the intern with the opportunity to develop and assess his/her knowledge, skills, and abilities in relation to job responsibilities of the instructional leader.

5. To bring the resources of the university, the host organization, and the profession together while supporting the professional training of the intern.
6. To individualize the internship, thus maximizing the effectiveness of the field experience for each intern.

**Program Requirements for the Internship**

The Department of Educational Leadership has established a basic framework for the Internship. This structure includes basic course requirements and guidelines to be followed by the student, A&M-Commerce supervisor, and field supervisor from the host institution.

Before enrolling in HIED 622, the student should contact the course instructor for advisement and then begin the following procedure:

1. To identify a host organization for the proposed internship and to assign university and field supervisors for the intern.

2. To identify and describe the proposed field experience in terms of the project(s) and purposes for each.

3. To secure an agreement among the intern, the university supervisor (me), and the field supervisor as to what will constitute the experience, including evaluation criteria for the intern’s performance in HIED 622.

4. To identify university and other resources which will be necessary to complete the internship.

The Department of Educational Leadership has developed the following statement to guide the HIED 622 internship:

Students who participate in an internship must remember that the opportunity for the experience is the result of a cooperative arrangement between A&M-Commerce and the cooperating district, institution, or agency. Regardless of the assignment and responsibilities, the student must realize that he/she is a guest of the cooperating organization.

1. **For each three hours of credit**, if you are a Master’s student you will be expected to complete **120 hours** of activities related to the internship. If you are in the doctoral program, you will need to complete **135 hours** of documented field work activities. (your log).

2. A **written description of the experience** will be drafted and signed by the student, the university supervisor, and the field supervisor.

3. **Evaluation of the student** will be the joint responsibility of the university supervisor (me) and the field supervisor (form included).

4. A **final detailed report with a reflection of the experience** will be **required of the doctoral student.**
Suggested Internship Activities and Projects

Listed below are ideas that might be used by the student to formulate his/her proposed internship experience in cooperation with the university supervisor and the field supervisor.

**Philosophy and Policy Making**

1. Formulating and becoming familiar with policies.
2. Developing survey instruments and gathering data.

**Board of Regents/Trustees**

1. Attend board meetings.
2. Assist administration in planning for and preparing materials and documents for board meetings.

**Administration**

1. Assigning clerical duties.
2. Maintaining a filing system
3. Preparing administrative bulletins and reports.

**Personnel and Student Services**

1. Orientation for new staff/faculty.
2. Study of faculty work load.
3. Assist projects designed to improve student and faculty/staff welfare.
4. Designing and conducting faculty/staff development.
5. Assisting in faculty/staff evaluation.
6. Adopting, developing, or administering tests for various programs.
7. Improving the institution’s information systems and record keeping.
8. Administering extra-curricular activities.
9. Up-dating student and faculty/staff handbooks.
Curriculum and Instruction

1. Providing leadership at faculty/staff meetings.
2. Defining scope and sequence of the curriculum.
3. Assisting in the supervision of new faculty/staff.
4. Coordinating the curriculum.
5. Developing plans for selecting and utilizing instructional materials and equipment.
7. Improving instruction by encouraging peer supervision or other innovations in supervisory practices.
8. Analyzing and up-dating teacher evaluation procedures.
9. Identifying innovative teaching practices.

Physical Plant

1. Studying building needs.
2. Scheduling classes and making classroom assignments.

Public Relations

1. Formulating plans for working with parents.
2. Improving relations with local/regional newspapers.
3. Making addresses to various groups.
4. Arranging publicity programs.
5. Representing institution in cooperating with community, regional, state, and national agencies.
6. Preparing special institutional notices.
7. Assisting in various advisory capacities.

Teaching Assistant

1. Assist a professor in teaching a course.
Responsibilities of the Intern

Because the internship is designed to meet individual needs and is tailored to each individual’s academic program, it is very important that the prospective intern discuss with the university supervisor his/her professional plans and aspirations. Such discussions are helpful in identifying a focus for the intern experience. The experience should direct the student toward practical applications of theory in the field with his/her professional interests and academic development as major guides. The needs of the host institution should also be given prime consideration as the intern experience takes form.

The Intern is Responsible for:

1. Securing approval to enroll in HIED 622 by establishing contact with the course instructor and his/her field supervisor to begin the process of formulating a proposed field experience within the guidelines described earlier. This should be completed prior to enrolling.

2. Formulating a practicum experience through discussions with the university supervisor, and field supervisor. This experience should be documented and include the following for each field project.
   A. Title
   B. Description of project
   C. Purpose and importance (need)
   D. Description of intern’s role.
   E. Objective(s) for the project (results/outcomes)
   F. Description of final product (if applicable)
   G. Estimate of the amount of time needed to complete project.

3. Obtaining approval for the practicum experience from the university and field supervisors.

4. Keeping the university and field supervisors informed of progress on each project throughout the semester. Good communication among all concerned parties will tend to increase the value of the field experience for the intern. The responsibility includes contacting both supervisors at regular intervals throughout the semester.

5. Completing the tasks and projects agreed upon as the practicum experience.

5. Writing a report that summarizes the field experience and includes documentation of completed projects (e.g., survey findings, curriculum changes, or revised student handbooks) for the Master’s student.

6. The doctoral student will complete all of the above and write a detailed report that includes a reflection and a summary of how they will be able to apply the experience in their present and future occupations.
Responsibilities of the University Supervisor

The relationship among intern, the field supervisor, and the university supervisor must reflect openness toward cooperation and communication. This relationship is the foundation of the internship and will dictate the success of the field experience.

1. To clarify the potential student’s need for the practicum experience by discussing and explaining the requirements and objectives of HIED 622.

2. To facilitate the formulation of a proposed field experience and the identification of a field supervisor to guide the intern on site.

3. To secure an agreement among the intern, the field supervisor, and the university supervisor as to what will constitute the internship.

4. To meet as regularly as necessary with the intern.

5. To contact the intern and field supervisor as needed for progress reports and discussions.

6. To make available the appropriate and necessary university resources and services.

7. To evaluate the intern’s performance in HIED 622 for a course grade.

Responsibilities of the Field Supervisor

Because of the practical nature of HIED 622 it is important that the student be assigned to a field supervisor who will work closely with the intern on a regular basis. This type of relationship will ensure: that the intern receives guidance when it is needed; that the intern’s activities are authorized by the host organization through its representative, the field supervisor; that the host organization’s needs and regulations are being considered; and that relevant expertise and institutional resources are readily available to the intern.

The field supervisor’s responsibilities are as follows:

1. To formulate and actualize the field experience with the intern.

2. To clarify through a written agreement with the intern and university supervisor the objectives to be achieved by the intern.

3. To ensure that the necessary services and resources are available to the intern.

4. To meet with the intern as needed for direction.

5. To contact the university supervisor when necessary throughout the semester.

6. To provide the university supervisor with an evaluation of the intern’s performance at the end of the semester (included in the packet).
Summary

The successful internship will prove to be a helpful experience for the student who aspires to the administrative or supervisory role. The experience should be flexible enough to meet the student’s and the host institution’s needs. The student’s academic and professional development should be the single most important guide for planning the field experience.

The intern should have the opportunity to experience various supervisory and administrative functions within the organization. It is through such a process that the student can apply concepts and ideas studied in the university classroom.

Good communication among all concerned is absolutely essential if a successful experience is to be realized. The internship team is responsible for planning individually tailored experiences for the student. The student should keep both supervisors informed of his/her progress and problems. Both supervisors are responsible for guiding and evaluating the intern. However, the final course grade is the responsibility of the university supervisor.

All students enrolled at the University shall follow the tenets of common decency and acceptable behavior conducive to a positive learning environment (See Student’s Guide Handbook, Policies and Procedures, Conduct).
References


**Serials** (in Reference)

*AAHE Bulletin*
*Change*
*College Teaching*
*Chronicle of Higher Education*
*Improving College and University Teaching*
*Innovative Higher Education*
Internship Bible
Internships
Journal of Higher Education Management
New Directions for Higher Education
New Directions for Teaching and Learning
Planning for Higher Education
Review of Educational Research
What do I Do?

The vast majority of the work for this class will be conducted independently. In this age of auditors and accountability I need records of your involvement. So... please provide me with the following:

**Early in the semester...**
1. The last page of your syllabus (if you don't have one contact me and I will email you a copy) designating mentor(s)/email addresses/etc,

2. A written prospectus/plan (step 1, step 2...) as to how you plan to utilize the class (what you are going to do), and

**Later...**
3. Progress reports (short ones) are a good idea but not mandatory. They can also be merged as part of the final report (next item). The final report for the Master’s student will include samples of activities, description of the experience, log of hours (120) and supervisor’s evaluation form. The final report for the doctoral student is a detailed report that includes a reflection, sample activities, log of hours (135), future plans of how they will use the experience and supervisor’s evaluation.

4. All of the above must be submitted by (Monday, September 8th).

INFORMATION FORM FOR HIED 622

STUDENT

Name
_______________________________________________________________

Address
_______________________________________________________________

Telephone
_______________________________________________________________

e-mail
_______________________________________________________________

FIELD SUPERVISOR

Name
_______________________________________________________________

Address
_______________________________________________________________

Telephone
_______________________________________________________________

e-mail
_______________________________________________________________

FIELD SUPERVISOR

Name
_______________________________________________________________

Address
_______________________________________________________________

Telephone
_______________________________________________________________

e-mail
_______________________________________________________________
HIED 622 FIELD SUPERVISOR END-OF-COURSE EVALUATION

Document due on Monday, August 4th

Name of Intern: ____________________________ Overall evaluation grade (0-100): ________________

Name of institution (field organization) and brief description of Intern's duties: ____________________________________________

Number of hours Intern has participated in your agency as of 08 Dec II: ________________

(Note: if the Intern fails to meet the minimum one of active participation in your organization, you MUST render a "U" rating in the FIRST category listed below. Doctoral level students need 135 hours; Master level students need 120 hours.)

Directions: This evaluation counts for 35% of the Intern's semester grade. Please evaluate the Intern's performance by rating each of the performance traits shown below. Circle the appropriate letter (e.g., "O" for outstanding; "E" for excellent; "S" for satisfactory; "M" for marginal; "U" for unsatisfactory; "X" for not observed). To assist your efforts, use the following definitions as a guide:

Outstanding: The Intern performed the required amount of time, was punctual in all assignments, and accepted all tasks conscientiously and cheerfully. He/she made a serious effort to learn all aspects of his/her assignments and applied his/her knowledge of the accomplishment of all tasks.

Excellent: Although the Intern performed as expected, he/she failed to demonstrate full enthusiasm for mission accomplishment. Shortcomings in job performance were minimal and the student otherwise responded well to suggestions, encouragement, or directives.

Satisfactory: The Intern performed only those tasks assigned and failed to demonstrate any initiative or enthusiasm in becoming a productive member of a team. He/she did not demonstrate a serious intent to learn or apply acquired knowledge to the accomplishment of the organizational mission.

Marginal: The Intern failed to perform most of the required amount of tasks in the expected timeframe and/or failed to comply with most of the standards expected of a full-time employee.

Unsatisfactory: The Intern failed to shoulder his/her responsibility as a productive contributor to the college/university community.

Not observed: If you are unable to personally assess something due to a lack of observation, please ask a co-worker to render an assessment on the Intern for the category in question. Although a “not observed” is acceptable, please keep the use of this rating to a minimum. The university supervisor will have to make adjustments to accommodate all "not observed" ratings.

CATEGORY (feel free to make comments on the next page of this form)

| Met/exceeded 120/135 hours of observation | O | E | S | M | U | X |
| Reported for duty on time | O | E | S | M | U | X |
| Eagerness to accept assignments | O | E | S | M | U | X |
| Eagerness to learn assigned tasks | O | E | S | M | U | X |
| Requires little to no supervision | O | E | S | M | U | X |
| Responsive to supervision | O | E | S | M | U | X |
| Cooperated with co-workers | O | E | S | M | U | X |
| Kept supervisors informed | O | E | S | M | U | X |
| Completed assigned tasks | O | E | S | M | U | X |
Please feel free to comment on specific observations/overall impressions of this Intern:

______________________________  ________________________________
Signature and date signed        Position title in host
organization
**Students with Disabilities:**
The Americans with Disabilities Act (ADA) is a federal anti-discrimination statute that provides comprehensive civil rights protection for persons with disabilities. Among other things, this legislation requires that all students with disabilities be guaranteed a learning environment that provides for reasonable accommodation of their disabilities. If you have a disability requiring an accommodation, please contact:

**Office of Student Disability Resources and Services**  
**Texas A&M University-Commerce**  
**Gee Library**  
**Room 132**  
**Phone (903) 886-5150 or (903) 886-5835**  
**Fax (903) 468-8148**  
**StudentDisabilityServices@tamu-commerce.edu**